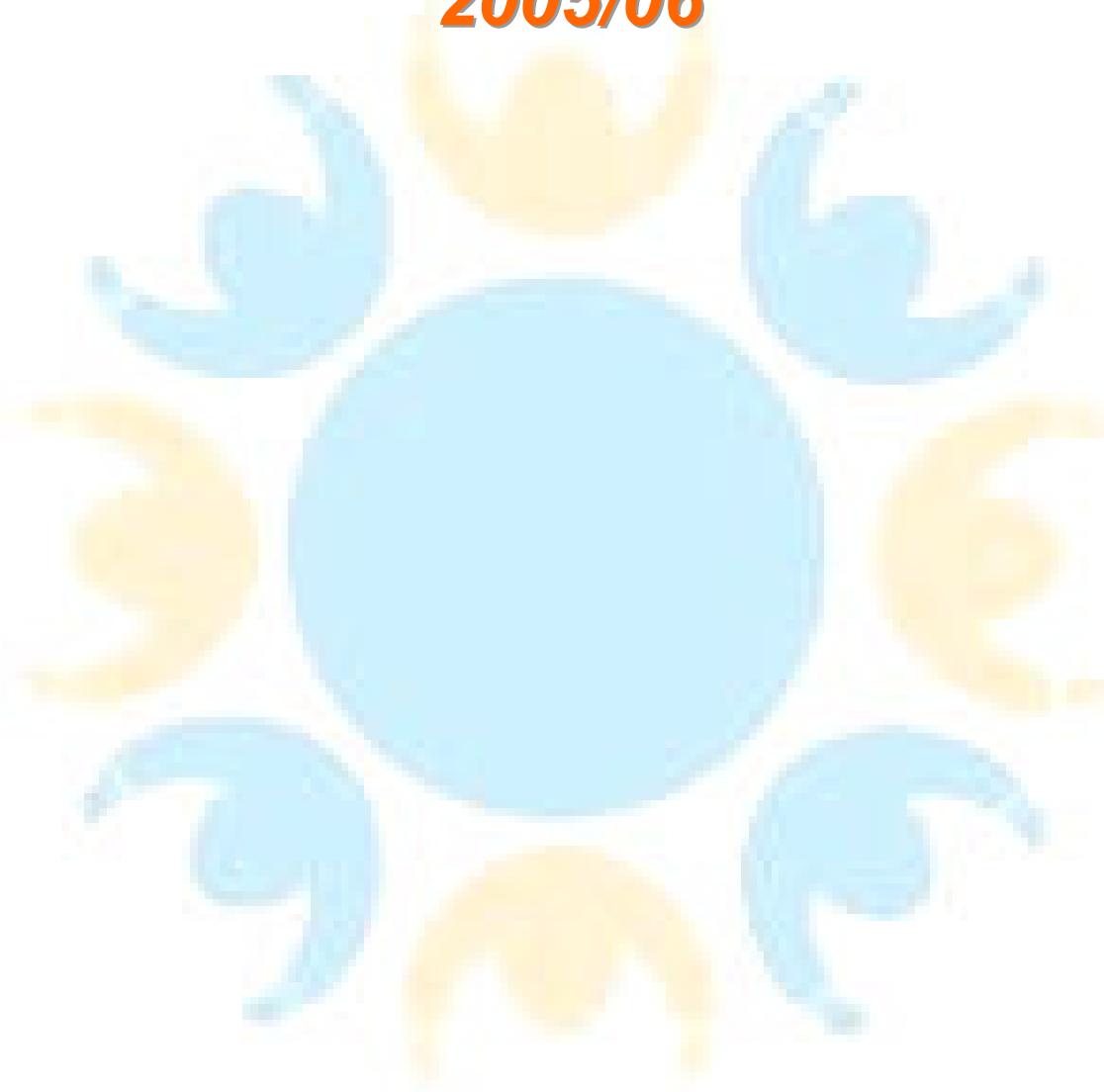


ANNUAL REPORT

2005/06



Nunavut Economic Forum

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Nunavunmi Pivalliarnirmut Katimaniq

Forum économique du Nunavut



PRESIDENT’S MESSAGE



Monica Ell, President
Nunavut Economic Forum

We can be proud of our progress in this second year of the Nunavut Economic Forum. As described in this first annual report a lot has been accomplished and as a result we have been able to more clearly define the role of the organization. This has provided a solid base for our future endeavours and has positively affected the way other agencies and different levels of government work with the Forum. I would like to express my thanks to the member organizations for their continued support, both for their financial contributions and for their participation. I would especially like to thank those member representatives that dedicated their valuable time and expertise as board members. Our Executive

Director, Glenn Cousins, has been a welcome addition to the Forum and I want to thank him for his efforts over the past year. Finally, I would like to express my gratitude to our funding partners at Indian and Northern Affairs Canada, the Government of Nunavut and Nunavut Tunngavik for their continued support of the Forum as we work together to implement the Nunavut Economic Development Strategy.

PRIMARY PROJECTS

2005 Nunavut Economic Outlook

This update to previous Economic Outlooks prepared by The Conference Board of Canada in 2001 and 2002 was the first report on the economy since the release of the Nunavut Economic Development Strategy. The firm of Impact Economics was retained to complete the research and preparation of the report. The principal, Graeme Clinton and his associate, Stephen Vail, had prepared the previous Conference Board reports as well as other reports on the economy of Nunavut. This made them uniquely qualified to prepare the Update. Considerable effort was invested by Alastair Campbell as acting executive director, and later Glenn Cousins as executive director in the initiation, review and edit process leading to the final report. The work began in the spring of 2005 and the report was released during a reception at the end of October with copies being presented to the Minister of Economic Development & Transportation and the President of Nunavut Tunngavik. This project was funded internally from NEF operational funds.



Board Workshop

The NEF is still a new organization and it has a difficult role. One of our first challenges was for the NEF Board of Directors and the Executive Director to clarify the role and objectives of the NEF and to be better prepared to carry out their duties. Early in October members of the board participated in a board governance and organizational development workshop. The objectives of the work shop were to help streamline governance guidelines and to enhance the focus of the organization through improved understanding of the mandate and objectives. It was important that the board members



Terry Forth of Aarluk Consulting leads discussion during the board workshop

and the executive director were delivering a consistent message to the membership and the public. This workshop was successful and helped ensure that the organization is more effective and consistent in its approach and decision making. This has also helped prepare for the Member's Workshop as well as the development of a long term strategy. Financial support for this project was provided by INAC and the GN department of Economic Development & Transportation.

Member's Implementation Workshop

The completion of the Board Workshop helped prepare for the larger member's workshop held late in October. The purpose of this workshop was to bring focus to our primary mandate, the very challenging task of coordinating the implementation of the specific action items identified in *The Strategy*. In order to be successful with this task it was important for participants to gain a better understanding of the function of the NEF. This was something that we were prepared for as a result of the Board Workshop. During the Member's Implementation Workshop the membership and other role players were engaged in order to take stock of the current status of the action items contained in The Strategy.



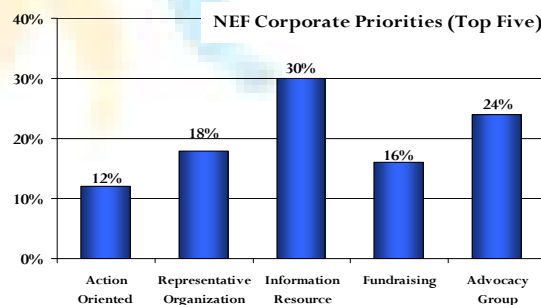
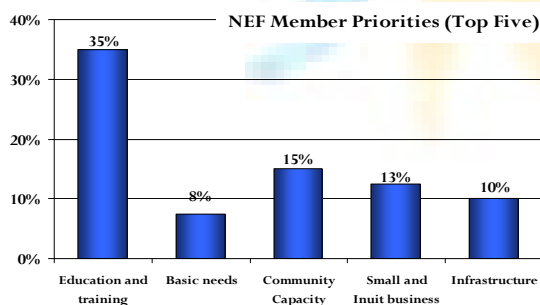
Terry Forth of Aarluk Consulting provides an overview during the Member's workshop



Forum members participating in the Member's implementation workshop

Potential roles and partnerships were identified while new bench marks were established that will help provide the means for future progress measurement. Leading up to the workshop, detailed information on implementation was collected which provided a basis for discussion. The information collected and the workshop report were used as sources for the comprehensive review of the implementation of

The Nunavut Economic Development Strategy. Financial support for this project was provided by INAC and the GN department of Economic Development & Transportation.

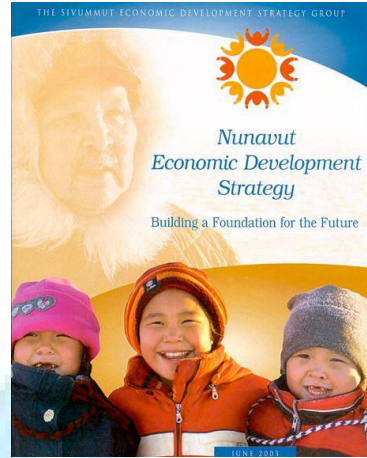


As part of the workshop the members of the NEF were surveyed and determined the top five priorities for The Strategy and the top five functions that the NEF should be performing.



Strategy Implementation Report

A great deal of work has been undertaken in order to compile all available information linked to the implementation of the Nunavut Economic Development Strategy. With 29 member organizations and other resources being consulted on the implementation of over 170 recommendations contained in *The Strategy*, it is not a simple task. As well, the scope and potential use of this report broadened considerably from the time it was initiated. This meant an extension for the final delivery of the report was required as it needed considerably more effort than anticipated. As of the fiscal year end the available budget provided by the funding partners was utilized with some work still remaining to develop a synopsis of the information. The final report is anticipated for the Annual General Meeting at the end of May. Financial support for this project was provided by INAC and the GN department of Economic Development & Transportation.



WORKING WITH OUR PARTNERS

Strategic Investment Program

In early July, the Minister of Economic Development and Transportation announced the launch of the Strategic Investment Program (SIP), a new \$4 million economic development fund. The NEF was invited by the Deputy Minister to be included on the review panel for the proposals submitted under the program. This invitation was accepted and the executive director participated with the objective of reviewing the proposals from the perspective of The Nunavut Economic Development Strategy. Over 100 proposals were reviewed in this process. At the conclusion of the review the members of the panel were also invited to submit comments regarding the program with the intention of making improvements in the coming year.

Nunavut Investment Plan

At the July 28 Board of Directors Meeting, Michael Bloor presented a draft of INAC's Nunavut Investment Plan which is intended to serve as an investment guide for the federal Strategic Investments in Northern Economic Development fund (SINED) over the next four years. The document focused on the four key sectors for development; Mining, Fishing, Tourism and Arts & Crafts. Other investment areas were also identified, including; Broadband, Trade, Community and Regional Economic Development, Film, Parks, and Geoscience. It was also sub-divided into thematic areas; Building the Knowledge Base, Economic Infrastructure, Capacity Development and Economic Diversification.

As with the document, *Qanijjuq* (Preparing for the Journey) prepared by the NEF in 2004, the focus was to ensure funding allocations under SINED would be made in accordance with the priorities as defined in The Nunavut Economic Development Strategy. Some review and input was provided and after the NEF had considered its role in the future of SINED, the plan was endorsed by the Board. In November a letter was written to Michael Nadler, the Regional Director General indicating the NEF's

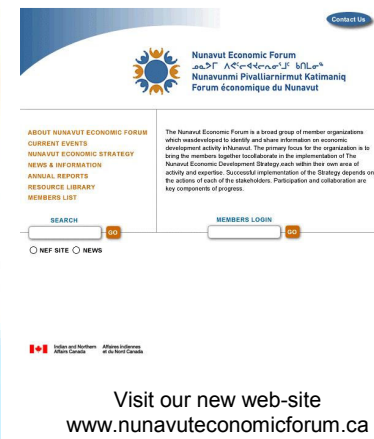


approval of the plan while specifying certain conditions. These include an expectation that the NEF would have a role in the year to year assessment of the plan and that communications to the NEF member organizations would be prepared in order to facilitate access to the available funding.

ORGANIZATIONAL DEVELOPMENT

Web-Site Development

A priority area identified for the NEF Secretariat was to enhance our ability to communicate with members and the general public. This is especially important because our members are spread out across the territory and communication was not consistent. Effective communication will be an important factor in the tracking of implementation progress, sharing of ideas and access to available information on a wide range of topics. The board determined that a web-site would provide the foundation for our communication efforts. Through an RFP process, Ayaya Marketing & Communications was selected to develop the web-site with the materials provided by the executive director. Considerable time was spent by the executive director, board members and other NEF members in considering the function the web-site would serve and in the collection and translation of materials for the site. Financial support for the development of the site was provided by INAC.



Development of a 3 year Operating Plan

As part of the workshops held at the board level and with the membership, the NEF has been developing a longer term outlook for the organization’s main activities. The plan outlines some ideas for investigations and reports on various issues that relate to economic development. They are all linked to the NEF role in the implementation of The Strategy and some to specific recommendations from the Strategy. As well, this plan incorporates the results of the membership survey that defined the top five roles that the Forum should be performing.

ADDITIONAL ACTIVITIES

In addition to the major projects already described the NEF has been involved in a number of meetings and other activities as listed below:

Apprenticeship Participation by Inuit in Nunavut (June 2005)

The executive director participated in a consultation with representatives of the federal government.

Delegation from India regarding diamond mining in Nunavut (July 2005)

Members of the Forum participated in a discussion with representatives of a diamond cutting and polishing company from India with an interest in securing Nunavut diamonds.



Nunavut Economic Forum

Meeting with Australian High Commission (Aug 2005)

Members of the Forum met with Glenda Price, the political secretary of the Australian High Commission to discuss her interest in The Nunavut Economic Development Strategy.

Developing export capacity in Nunavut (Sept 2005)

The executive director participated in discussions on this topic.

Canada Revenue Agency (Sept 2005)

Members of the Forum participated in a round table discussion regarding the challenges that exist with small Nunavut businesses compliance with CRA. This included a presentation by CRA about the new Nunavut Team.

Baffin Mayor's Forum (Oct 2005)

The executive director made a presentation to the a meeting of the Baffin Mayor's Forum to help build understanding of the role of the Nunavut Economic Forum and to provide an overview of The Nunavut Economic Development Strategy.

NTI Annual General Meeting (Nov 2005)

The executive director made a presentation to the Annual General Meeting of Nunavut Tunngavik to help build understanding of the role of the Nunavut Economic Forum and to provide an overview of The Nunavut Economic Development Strategy.

Apprenticeship Regional Consultation (Nov 2005)

The president and executive director participated in a workshop sponsored by Skills Canada to review the challenges with existing apprenticeship programs and possible solutions for Nunavut.

Review of Conservative Party Platform and letter to Jim Prentice, Minister of Indian Affairs and Northern Development (Feb 2006)

The executive director completed a review of the Platform and the president sent a letter to the Minister of DIAND referencing the platform in relation to The Strategy and requesting a meeting. As well, copies of The Strategy, Qanijjuq and the 2005 Nunavut Economic Outlook were provided to his office. This meeting subsequently occurred in April.

Kitikmeot Trade Show (Feb 2006)

The executive director attended the trade show along with several Forum member organizations.

Community Economic Development Work Shop – Kitikmeot Region (March 2006)

The executive director participated as a facilitator in this workshop which was organized by the Kitikmeot Economic Development Commission.

Meeting with Rod Bruinooge, Parliamentary Secretary to the Minister of Indian Affairs and Northern Development (March 2006)

The Forum was requested by Indian & Northern Affairs Canada to meet with Mr. Bruinooge to provide an overview of the socio-economic environment in Nunavut.



The executive director provided a presentation and a number of Forum members participated in a discussion.

Review of Sector Strategies (March 2006)

The executive director and members of the Forum provided comments on the drafts of the Mining, Arts & Craft and Carving Stone Strategies being prepared by the Department of Economic Development & Transportation.

Qulliq Energy Corporation External Review Committee

The executive director was requested by some of the member organizations, who had formed an informal stakeholders group, to represent their interests as part of the Qulliq Energy Corporation's external review committee formed to select and then oversee the consultants doing the review. Since QEC is also a member organization of the NEF this was acceptable and the work was carried out in a collaborative manner.

Qiniq Financial Services Project

The executive director was asked by a member organization, the Nunavut Broadband Development Corporation, to join a working group to develop a discussion paper on the potential for expanding banking services in Nunavut using broadband.

Iqaluit Granular Source Issue

The executive director continues to monitor this issue as there are serious implications for economic development in the territory's capital. One of the Forum members, the Iqaluit Chamber of Commerce is helping to guide progress on this issue.

SUMMARY

After two years of formal operation the Nunavut Economic Forum has become more firmly established in its primary role of monitoring progress and co-ordinating the implementation of the Nunavut Economic Development Strategy. As well, through the release of the 2005 Nunavut Economic Outlook and other efforts we have also demonstrated our value as a resource for information and consultation on economic development issues. We look forward to the coming year with the confidence that we are fulfilling our mandate as described in the Strategy and by the membership.

The Nunavut Economic Forum is a broad group of member organizations which was developed to identify and share information on economic development activity in Nunavut. The primary focus for the organization is to bring the members together to collaborate on the implementation of the Nunavut Economic Development Strategy, each within their own area of activity and expertise. Successful implementation of the Strategy depends on the actions of each of the stakeholders.

Participation and collaboration are key components to success.



List of NEF Members for 2005

INUIT ASSOCIATIONS

Nunavut Tunngavik Incorporated
Kitikmeot Inuit Association
Kivalliq Inuit Association
Qikiqtani Inuit Association
Atuqtuarvik Corporation

REPRESENTATIVE

Monica Eil President
Donald Haviyok
Tongola Sandy
Terry Audla
Karen Hovey

INUIT BUSINESS DEVELOPMENT ORGANIZATIONS

Sakku Investment Corporation
Qikiqtaaluk Corporation
Kitikmeot Economic Development Commission
Kivalliq Partners in Development
Kakivak Association
Nunasi Corporation

Brock Junkin
Peter Keenainak
George Bohlender Vice-President
Ron Dewar
Gordon Miles
Joe Enook

CHAMBERS OF COMMERCE

Baffin Regional Chamber of Commerce
Iqaluit Chamber of Commerce

Don Sinclair-Chenier Director
Ken Spencer

MUNICIPALITIES

Nunavut Association of Municipalities
Nunavut Economic Developers Association

Elisapee Sheutiapik Director
Jennifer Patey

NON-GOVERNMENTAL ORGANIZATIONS

Qullitt Nunavut Status of Women Council

Annie Napayok Director

LABOUR

Nunavut Employees Union

Doug Workman Secretary

GOVERNMENT OF NUNAVUT

Dept. of Economic Development & Transportation
Nunavut Arctic College
Nunavut Business Credit Corporation
Nunavut Development Corporation
Qulliq Energy Corporation

Rosemary Keenainak Treasurer
Carl Isnor
Mel Orecklin
Darren Nichol
Anne Crawford

GOVERNMENT OF CANADA

Department of Indian and Northern Affairs
Nunavut Federal Council

Hagar Idlout-Sudlovenick Director (ex-officio)
Mark Thompson Director (ex-officio)

SECTOR REPRESENTATIVES

Arctic Co-operatives Ltd.
Nunavut Arts and Crafts Association
Nunavut Tourism
Baffin Fisheries Coalition
Nunavut Broadband Development Corporation

Barry Cornthwaite Director
Beth Beattie
Maureen Bundgaard
Ben Kovik
Lorraine Thomas